

Budget Proposals 2014/15 and 2015/16: Adult Social Care

Name:	Caroline Taylor / Dr Sonja Manton	Position:	Director of Adult Social Care / Chief Operating Officer
Business Unit:	Adult Social Care	Directorate:	Torbay & Southern Devon Health & Care Trust
Executive Lead:	Cllr Scouler	Date:	6th February 2014

At any one time Torbay and Southern Devon Health and Care NHS Trust (TSDHCT) is working, on behalf of Torbay Council, to coordinate the delivery of adult social care services to around 2,200 people across Torbay. Approximately a third of these people will need to be cared for in residential or nursing homes and two thirds of the people will be receiving care in their own home.

To identify what services each person needs staff from the Trust first of all work with every individual to identify and assess their needs against the relevant eligibility criteria and policies. Through a separate process a personal budget is then calculated; this is the amount of money which can be spent on services for that person. The final part of the process is to discuss with each individual, their family and carers to agree a support plan which sets out how this personal budget could be used to purchase services and deliver the right outcomes for that individual. This process makes sure that the care which is provided is personalised and tailored to the needs of each individual.

*Type of Decision

- **Internal** - Efficiency / internal re-structure
- **Minor** – Low community impact/interest
- **Major** - High community impact/interest

Summary of Proposals for Adult Social Care Services 2014/15 and 2015/16

Proposals – Outline details	Net Savings		Implementation Cost Include brief outline + year incurred	Delivery In place 01/04/14 <i>If earlier or later state date</i>	Risks / impact of proposals / mitigating actions <ul style="list-style-type: none"> • <i>Potential risks</i> • <i>Impact on community</i> • <i>Knock on impact to other agencies</i> 	Type of decision*		
	2014/15 £	2015/16 £				Internal	Minor	Major
1. Underlying position: Savings brought forward from 2013/14	500,000	0	N/A	In place	N/A	N/A	N/A	N/A
2. Renegotiation of Contracts: working with suppliers to reduce costs in the light of the increasing scarcity of resources.	90,000	170,000	Low	Incremental with effect from 1/4/14	Negotiations will be taking place with suppliers to reduce the cost of some block contracts. A lead in period is likely to be necessary to allow suppliers to adjust their structures and methods. Consequently the majority of savings are likely to be delivered in year 2. Should any potential impact on service users be identified by the provider then an Equality Impact Assessment and consultation will be undertaken.	X		

Proposals – Outline details	Net Savings		Implementation Cost Include brief outline + year incurred	Delivery In place 01/04/14 <i>If earlier or later state date</i>	Risks / impact of proposals / mitigating actions <ul style="list-style-type: none"> • <i>Potential risks</i> • <i>Impact on community</i> • <i>Knock on impact to other agencies</i> 	Type of decision*		
	2014/15 £	2015/16 £				Internal	Minor	Major
3. Review of All existing community care support plans: to ensure that allocation of personal budget and services are equitable across all services and between service user groups. (At any one time there are around 1,391 people receiving care at home)	1,290,000	498,000	High – will require additional capacity within the Complex Care Review team	July 2014	This proposal will ensure the consistent application of existing policies and thresholds for the provision of care services. The circumstances and needs of each individual service user will be reassessed as part of a formal review process. The level of need identified in the assessment, and how those needs can be met will then be discussed with each individual.	X		
4. Care Home Placement Numbers & Rates (there are 765 clients placed in RH / NH care)	371,000	360,000	Low	2014/15 & 2015/16	Over the last five years the number of people who need and chose to move into care homes has fallen by around 4% per year. It is assumed that this trend will continue over the next two years.	X		
5. Equitable Application of Non-residential Charging policy; a revised charging policy for non-residential service was introduced in 2012/13, this will now be applied consistently across all service groups.	50,000	100,000	Medium	October 2014	The non-residential charging policy will be applied consistently for all people receiving chargeable services. This will include requiring people in receipt of Attendance Allowance and Disability Living Allowance to use a portion of their allowances to contribute to the cost of their care.	X		

Proposals – Outline details	Net Savings		Implementation Cost Include brief outline + year incurred	Delivery In place 01/04/14 <i>If earlier or later state date</i>	Risks / impact of proposals / mitigating actions <ul style="list-style-type: none"> • <i>Potential risks</i> • <i>Impact on community</i> • <i>Knock on impact to other agencies</i> 	Type of decision*		
	2014/15 £	2015/16 £				Internal	Minor	Major
6. Community Alarms: Full year effect of changes made in 2013/14	94,000	0	Low	April 2014	This is the full year effect of the decision taken for the current year to cease funding for the provision of an alarm unless a service user has Fair Access to Care Services (FACS) eligible need.	X		
7. Community Alarms: funding alarms as part of personal budgets.	48,000	48,000	Medium	2014/15 & 2015/16	<p>This does not alter eligibility for a community alarm; however alarms are currently funded from a separate budget over and above the funding of 'community care'. This proposal means that in future alarms will be funded from the personal budgets allocated to each individual.</p> <p>The circumstances and needs of each individual service user will be reassessed as part of a formal review process.</p> <p>A discussion will then take place with each individual to agree how the needs identified could be met. This will include consideration of whether a community alarm would be beneficial or helpful.</p>		X	

Proposals – Outline details	Net Savings		Implementation Cost Include brief outline + year incurred	Delivery In place 01/04/14 <i>If earlier or later state date</i>	Risks / impact of proposals / mitigating actions <ul style="list-style-type: none"> • <i>Potential risks</i> • <i>Impact on community</i> • <i>Knock on impact to other agencies</i> 	Type of decision*		
	2014/15 £	2015/16 £				Internal	Minor	Major
8. Learning Disability Services: the full year effect of changes already agreed.	150,000	0	Medium/High	April 2014	The changes already agreed, and put into place, for services for people with learning disabilities will deliver further savings in 2014/15.	X		
9. Learning Disability Development Fund: It is proposed that this fund is reduced.	17,000	17,000	Low	2014/15 & 2015/16	This is a development fund which has been used in the past to supplement the work of voluntary sector organisations and the Learning Disabilities Partnership board.			X
10. Carer's services: This proposal seeks to secure a 5% reduction in the cost of services which are currently £317,000	18,000	0	Low	April 2014	Negotiations will take place with carer's organisations to reduce costs and improve efficiency. There is no anticipated impact on service users.	X		

Proposals – Outline details	Net Savings		Implementation Cost Include brief outline + year incurred	Delivery In place 01/04/14 If earlier or later state date	Risks / impact of proposals / mitigating actions <ul style="list-style-type: none"> Potential risks Impact on community Knock on impact to other agencies 	Type of decision*		
	2014/15 £	2015/16 £				Internal	Minor	Major
<p>11. Voluntary Sector Block Contracts: Negotiation with voluntary sector organisations to improve efficiency or reduce costs. The current value of all contracts with voluntary sector managed by the Trust is £256k.</p>	38,000	38,000	Nil	2014/15 & 2015/16	<p>This proposal will achieve the following:</p> <ul style="list-style-type: none"> 10% reduction to 3 contracts (Devon County Council, Age UK and Brixham Does Care) No reduction to 4 contracts (Vocal, Parkview Society & 2 Bipolar self management & rent of premises) Withdrawal of funding (some over two years) to 3 contracts – Relate, ACE and Rethink <p>This will generate a saving of £62,400</p> <p>The additional £13,600 will be found as part of the ASC budget reduction total via efficiency savings.</p>			X
<p>12. Redesign of Services: to meet the financial challenges the Council faces, further work will be required to consider whether savings could be made by changing the way services are provided.</p>	122,000	1,095,000	Medium/High	April 2015	<p>The Trust will work with the Council during 2014 to identify opportunities for redesigning services so that costs can be reduced whilst still meeting the assessed needs of service users.</p> <p>These will potentially be major projects that will require full consultation and EIAs. However it will not be possible to embark on consultation until detailed proposals have been developed. It will take time to do this and it is expected that consultation will be able to take place throughout 2014.</p>			X

Proposals – Outline details	Net Savings		Implementation Cost Include brief outline + year incurred	Delivery In place 01/04/14 <i>If earlier or later state date</i>	Risks / impact of proposals / mitigating actions <ul style="list-style-type: none"> • <i>Potential risks</i> • <i>Impact on community</i> • <i>Knock on impact to other agencies</i> 	Type of decision*		
	2014/15 £	2015/16 £				Internal	Minor	Major
13. Redesign of delivery model: The Trust is committed to making savings in back office function in 2014/15, but given previous savings made these would be modest reductions, however it may be possible to agree a new care model for 2015/16	100,000	1,069,000	Medium/High	April 2015	To achieve savings in 2015/16 will require the Council and Trust to work together to agree a new delivery model which may significantly change the way services are delivered and managed. These will potentially be major projects that will require full consultation and EIAs. However it will not be possible to embark on consultation until detailed proposals have been developed. It will take time to do this and it is expected that consultation will be able to take place throughout 2014.			X
Total saving 2014/15	£2,888,000							
Total saving 2015/16	£3,395,000							
Sub total	£6,283,000							

£1,566,000: 2015/16 Further Joint working, shared commissioning, new income and efficiencies to be explored with the NHS and others.

TOTAL	£7,849,000
--------------	-------------------